## Institute of Human Resources Development

(Established by Government of Kerala)

Prajo'e Towers, Vazhuthacaud PO, Thiruvananthapuram- 695 014. Kerala.

Ph: +91 471 2322985, +91 471 2322501 Fax: +91 471 2322035

Web: www.ibrd.ac.in.ibrd.ac.in.ibrd.ac.in

Dated 5..3..2016

From

The Finance Officer

To

The heads of all institutions under IHRD

Sir/ Madam,

Sub: Opening Balance - for finalization of Budget 2016-17 -reg

To finalise the budget 2016-17, the Opening Balance of your institution as on 1/4/2016 (anticipated) is required. Hence you are directed to furnish the same via e-mail (<u>fo@ihrd.ac.in</u>) by return without fail. This should be treated as extremely urgent.

FINANCE OFFICER